

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

Seaport

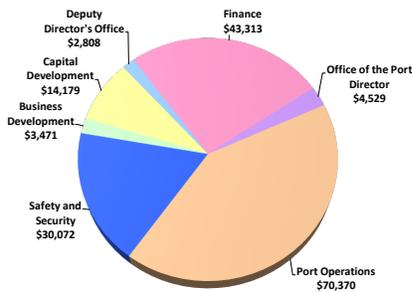
The Seaport Department manages and operates the Dante B. Fascell Port of Miami or PortMiami. PortMiami is the busiest passenger cruise port in the world and the 12th busiest cargo container port in the United States.

As part of the Economic Development strategic area, Seaport is responsible for meeting the infrastructure needs of the cruise and cargo industries, managing the Port efficiently and effectively and maintaining, renovating and expanding the Port's facilities. Seaport promotes cruise and cargo growth through infrastructure enhancements and throughput capacity improvements combined with an aggressive foreign and domestic marketing program.

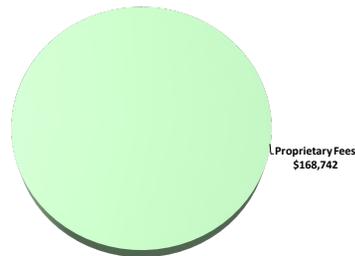
As the second largest economic engine in Miami-Dade County, PortMiami contributes \$43 billion annually to the local economy and supports more than 334,400 jobs in South Florida. Seaport works with the maritime, cruise and cargo industries; truckers; freight forwarders; various federal and state agencies; the Miami-Dade Police and Fire Rescue departments; and all the ancillary service providers that support these customers.

FY 2023-24 Proposed Operating Budget

Expenditures by Activity
(dollars in thousands)

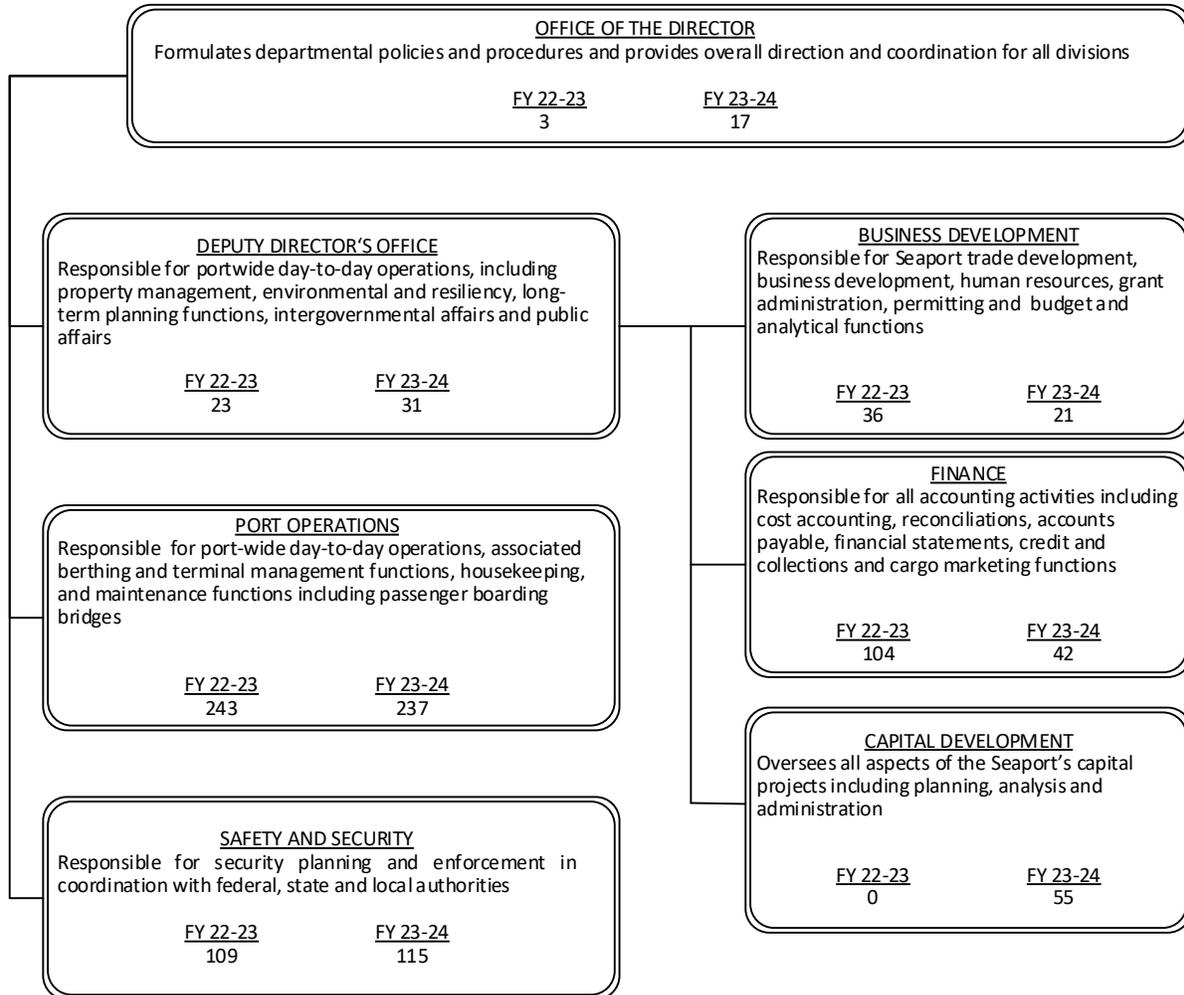


Revenues by Source
(dollars in thousands)



FY 2023-24 Proposed Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION



The FY 2023-24 total number of full-time equivalent positions is 580.4

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

DIVISION: OFFICE OF THE PORT DIRECTOR

The Office of the Port Director is responsible for overseeing the implementation of the Seaport 2035 Master Plan; overseeing policies and procedures; providing long-term vision and overall direction and coordination for all divisions; and representing the interests of the Seaport and the County at the local, national and international levels.

- Establishes departmental policy, directs overall management, provides long-term vision and implements legislative policy and directives

Strategic Objectives - Measures

- ED1-4: Continue to leverage Miami-Dade County's strengths in international commerce, natural resources, and recreational and cultural attractions

Objectives	Measures			FY 20-21	FY 21-22	FY 22-23	FY 22-23	FY 23-24
				Actual	Actual	Budget	Projection	Target
Increase maritime revenue to the Port	Number of TEUs (Twenty Foot Equivalent) (in thousands)	OC	↑	1,254	1,198	1,330	1,200	1,250
	Cruise passengers (in thousands)*	OC	↑	252	4,023	3,100	6,500	6,850

* FY 2020-21 and FY 2021-22 Actuals reflect the impact of Covid-19

DIVISION COMMENTS

- The FY 2023-24 Proposed Budget includes a departmental reorganization that transfers in one position from Finance, one position from Operations, four positions from the Deputy Director's office, and eight positions from Business Development

DIVISION: DEPUTY DIRECTOR'S OFFICE

The Office of the Deputy Port Director is responsible for day-to-day operations, including property management, environmental, resiliency, long-term planning functions, intergovernmental affairs and public affairs.

- Coordinates federal, state and local legislative affairs
- Coordinates internal and external communication including public information programs and outreach
- Guides organizational development and performance excellence initiatives
- Provides management direction and administration of all departmental operations and personnel

Strategic Objectives - Measures

- ED1-5: Provide world-class airport and seaport facilities

Objectives	Measures			FY 20-21	FY 21-22	FY 22-23	FY 22-23	FY 23-24
				Actual	Actual	Budget	Projection	Target
Efficiently manage Port properties	Property leases occupancy rate*	OC	↑	95%	99%	95%	95%	95%

*FY 2020-21 Actual and FY 2021-22 Actual reflect the impact of COVID 19

DIVISION COMMENTS

- The FY 2023-24 Proposed Budget includes a departmental reorganization that transfers in three positions from Finance, seven positions from Operations, and 12 positions from Business Development; and transfers out four positions to the Director's office, five positions to Operations, and five positions to Business Development

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

DIVISION: PORT OPERATIONS

The Port Operations Division is responsible for port-wide day-to-day operations associated berthing and terminal management functions, housekeeping and maintenance functions including passenger boarding bridges.

- Coordinates PortMiami Crane Management, Inc.'s functions
- Coordinates operations and berthing activities and terminal management functions
- Maintains passenger loading operations

Strategic Objectives - Measures

- ED1-5: Provide world-class airport and seaport facilities

Objectives	Measures			FY 20-21	FY 21-22	FY 22-23	FY 22-23	FY 23-24
				Actual	Actual	Budget	Projection	Target
Improve Port efficiency	Crane availability	EF	↑	98%	98%	99%	99%	99%

DIVISION COMMENTS

- The FY 2023-24 Proposed Budget includes a departmental reorganization that transfers in five positions from the Deputy Director's office, and transfers out one position to Finance, one position to Business Development, one position to the Director's office, one position to Safety and Security, and seven positions to the Deputy Director's office

DIVISION: BUSINESS DEVELOPMENT

The Business Development Division is responsible for business retention and trade development as well as long term planning of Seaport requirements, grant administration, communications and outreach, human resources, permitting, budgeting and analytical functions.

- Develops and negotiates short- and long-term agreements for on-Port business activities
- Plans and recommends future business and economic development
- Responsible for long term planning of Seaport activities

DIVISION COMMENTS

- The FY 2023-24 Proposed Budget includes a departmental reorganization that transfers in one position from Operations, eight positions from Finance, five positions from the Deputy Director's office, and transfers out five positions to Finance, twelve positions to the Deputy Director's Office, four positions to Safety and Security, and eight positions to the Director's office

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

DIVISION: CAPITAL DEVELOPMENT

The Capital Development Division manages implementation of capital improvement programs.

- Coordinates Seaport design, engineering and construction management activities
- Coordinates environmental issues with various local, state and federal agencies
- Performs the Port's property, facilities and equipment maintenance functions

Strategic Objectives - Measures

- ED1-5: Provide world-class airport and seaport facilities

Objectives	Measures			FY 20-21	FY 21-22	FY 22-23	FY 22-23	FY 23-24
				Actual	Actual	Budget	Projection	Target
Improve Port efficiency	Percentage of projects completed on time and within budget	EF	↑	98%	98%	98%	98%	98%

DIVISION COMMENTS

- The FY 2023-24 Proposed Budget includes a departmental reorganization that transferred in 55 positions from Finance

DIVISION: FINANCE

The Finance Division is responsible for accounting and budget activities, procurement and contracts.

- Responsible for all accounting activities including cost accounting, reconciliations, grants accounting, accounts payable, financial reporting, credit/collections and billing
- Coordinates capital and operational budget activities
- Manages financial activities for gantry cranes
- Develops and implements financial strategies to enhance revenues and reduce expenditures
- Responsible for procurement, contracting, information technology and materials management functions of the Department

Strategic Objectives - Measures

- ED1-5: Provide world-class airport and seaport facilities

Objectives	Measures			FY 20-21	FY 21-22	FY 22-23	FY 22-23	FY 23-24
				Actual	Actual	Budget	Projection	Target
Improve Port efficiency	Percentage of purchase requisitions completed	OC	↑	95%	94%	95%	95%	95%

DIVISION COMMENTS

- The FY 2023-24 Proposed Budget includes a departmental reorganization that transfers in one position from Operations, and five positions from Business Development and transfers out one position to the Director's office, one position to Safety and Security, three positions to the Deputy Director's office, eight positions to Business Development and 55 positions to the Capital Development Division

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

DIVISION: SAFETY AND SECURITY

The Safety and Security Division is responsible for security planning and enforcement in coordination with federal, state and local authorities.

- Coordinates with federal, state and local law enforcement partners
- Ensures adherence to the Facilities Security Plan (FSP) as mandated by the Maritime Transportation Security Act
- Manages all public safety and seaport security efforts, including protection of all PortMiami buildings and property

Strategic Objectives - Measures

- PS3-3: Protect key infrastructure and enhance security in large gathering places

Objectives	Measures			FY 20-21	FY 21-22	FY 22-23	FY 22-23	FY 23-24
				Actual	Actual	Budget	Projection	Target
Ensure public safety and security at the Port	Number of Seaport Enforcement Officers*	OP	↑	62	76	78	77	78

*FY 2020-21 Actual reflects the impact of the COVID-19.

DIVISION COMMENTS

- The FY 2023-24 Proposed Budget includes a departmental reorganization that transfers in one position from Finance, one position from Operations, and four positions from Business Development

ADDITIONAL INFORMATION



The Department is currently assuming approximately 6.8 million passengers for FY 2023-24; as the fiscal year progresses and actual performance is experienced, the Department's budget may need to be adjusted



The Seaport's Promotional Fund is budgeted at \$800,000 in FY 2023-24 and will be used for activities pursuant to Administrative Order 7-32 as applicable; these funds are not proposed as competitive grant funding but rather as allocations for limited programs that promote Port maritime activities in the Cargo and Cruise Marketing Programs and community outreach

- In FY 2023-24, Seaport will continue its MOUs with Audit and Management Services to conduct audits of various departmental operations and services (\$190,000), the Department of Transportation and Public Works to continue taxi-cab inspection (\$100,000) and survey crews (\$145,000), the Department of Solid Waste Management for mosquito control (\$59,000), the Human Resources Department for compensation analyses (\$50,000), and the County Attorney's Office for legal services (\$1 million)

CAPITAL BUDGET HIGHLIGHTS AND OPERATIONAL IMPACTS



Seaport's FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes new cruise terminals AA and AAA to support the expanded operations of MSC Cruise Lines (total program cost \$168.335 million; \$11.63 million in FY 2023-24; capital program #2000000570); the preparation of Berth 10 as a new future terminal (total program cost \$169.672 million; \$100,000 in FY 2023-24; capital program #2000001343); as a result of these port investments, it is anticipated that the Port will be able to handle over 10 million passenger movements by FY 2028-29



In anticipation of the Port receiving larger ships, the Department will add four new post-panamax gantry cranes with an option to purchase up to four additional cranes as needed; these additional cranes will allow the Port to handle more than one million five hundred TEUs annually (total program cost \$119.013 million; \$10 million in FY 2023-24; capital program #2000000131)

FY 2023-24 Proposed Budget and Multi-Year Capital Plan



In FY 2023-24, the Department will begin work on the Cruise Campus project which includes construction of RCG Global Headquarters increasing employment in the County by an estimated 1,000 (total program cost \$451.816 million; \$225 million in FY 2023-24; capital program #2000001290)



In FY 2023-24, the Department will continue to repair and upgrade the north bulkhead, expected to add at least 75 years of life to the Port cruise business; included in the north bulkhead rehabilitation project are cruise terminals B, C, D, E, F and G (total program cost \$459.042 million; \$10 million in FY 2023-24; capital program #644300)



Seaport's FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes constructing additional rail capacity and increasing cargo gate optimization to reduce traffic congestion at the Port as part of the Department's resiliency initiative to lower carbon emissions at the Port; the capital program is funded with a \$16 million US DOT grant (\$16 million) and \$16 million in Future Financing proceeds (total program cost \$32 million; \$5.35 million in FY 2023-24; capital program #2000002955)



As part of the Department's resiliency initiative, Seaport's FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes the Shore Power capital program which will allow ships to turn off their primary engines while docked resulting in reduced carbon air emissions; phase 1 of the project is projected to be completed by the Fall of 2023 (total program cost \$173.919 million; \$89.132 million in FY 2023-24; capital program #2000001675)



The Department's FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes the purchase of nine vehicles (\$435,000) to replace its aging fleet; over the next five years, the Department is planning to spend \$1.646 million to replace 36 vehicles as part of its fleet replacement plan; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line-Item Highlights	(dollars in thousands)				
	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Projection FY 22-23	Proposed FY 23-24
Advertising	25	39	30	35	35
Fuel	225	394	220	321	324
Overtime	62	1,090	1,242	1,810	2,014
Rent	114	169	26	182	193
Security Services	15,031	-38	25,855	1	0
Temporary Services	0	0	0	300	350
Travel and Registration	35	117	458	495	492
Utilities	5,404	7,804	8,792	10,784	11,841

Proposed

Fee Adjustments	Current Fee FY 22-23	Proposed Fee FY 23-24	Dollar Impact FY 23-24
• Various cargo dockage and wharfage rates	Various	Various	\$1,406,797
• Various crane charges	Various	Various	\$399,020
• Various passenger dockage and wharfage rates	Various	Various	\$11,255,000
• Water use per ton	3.32	3.42	\$38,000

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

OPERATING FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Revenue Summary				
Carryover	115,000	124,180	150,686	234,921
FDOT Revenues	17,000	17,000	17,000	17,000
Proprietary Fees	119,264	174,678	192,638	266,243
Total Revenues	251,264	315,858	360,324	518,164
Operating Expenditures Summary				
Salary	12,659	13,548	33,346	37,120
Fringe Benefits	5,913	10,035	15,174	20,155
Court Costs	13	14	14	30
Contractual Services	9,577	15,375	20,090	23,888
Other Operating	2,627	12,091	13,074	38,829
Charges for County Services	20,475	21,262	31,905	34,399
Grants to Outside Organizations	0	40	0	0
Capital	818	606	13,304	14,321
Total Operating Expenditures	52,082	72,971	126,907	168,742
Non-Operating Expenditures Summary				
Transfers	48,545	0	400	800
Distribution of Funds In Trust	0	5	0	0
Debt Service	22	0	62,100	78,494
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	170,917	270,128
Total Non-Operating Expenditures	48,567	5	233,417	349,422

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 22-23	Proposed FY 23-24	Budget FY 22-23	Proposed FY 23-24
Strategic Area: Economic Development				
Office of the Port Director	1,243	4,529	3	17
Deputy Director's Office	3,385	2,808	23	31
Port Operations	51,472	70,370	243	237
Business Development	4,999	3,471	36	21
Capital Development	0	14,179	0	55
Finance	38,485	43,313	104	42
Safety and Security	27,323	30,072	109	115
Total Operating Expenditures	126,907	168,742	518	518

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CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FUTURE	TOTAL
Revenue									
FDOT Funds	27,991	9,927	9,395	9,395	710	710	0	0	58,128
Florida Department of Environmental Protection	0	160	0	0	0	0	0	0	160
Future Financing	2,000	482,140	506,783	236,500	258,291	175,347	286,354	470,377	2,417,792
General Construction Overhead	2,504	0	0	0	0	0	0	0	2,504
Seaport Bonds/Loans	298,248	100	0	0	0	0	0	0	298,348
Seaport Revenue Bonds 2013	15	0	0	0	0	0	0	0	15
Seaport Revenues	147	0	0	0	0	0	0	0	147
Tenant Financing	0	2,217	2,217	2,217	2,217	4,432	0	0	13,300
US DOT	7,617	10,292	10,292	14,760	8,802	16,211	0	0	67,974
US Department of Environmental Protection Agency	1,868	132	0	0	0	0	0	0	2,000
Total:	340,390	504,968	528,687	262,872	270,020	196,700	286,354	470,377	2,860,368
Expenditures									
Strategic Area: ED									
Cargo Facilities Improvements	85,435	61,891	93,901	84,638	126,598	60,016	185,000	0	697,479
Environmental Projects	65,065	89,132	11,722	8,000	0	0	0	0	173,919
New Passenger Facilities	81,579	70,730	149,662	94,597	92,227	64,950	38,867	43,933	636,545
Port Facility Improvements	103,359	283,205	273,392	70,147	45,705	66,234	62,487	421,244	1,325,773
Terminal Improvements	4,952	10	10	5,490	5,490	5,500	0	0	21,452
Strategic Area: TM									
Port Facility Improvements	0	0	0	0	0	0	0	5,200	5,200
Total:	340,390	504,968	528,687	262,872	270,020	196,700	286,354	470,377	2,860,368

FUNDED CAPITAL PROGRAMS

(dollars in thousands)

BRIGHTLINE

PROGRAM #: 2000001320



DESCRIPTION: Build a train station for passengers and employees at the Seaport

LOCATION: Dante B. Fascell Port of Miami-Dade

Port of Miami

District Located:

5

District(s) Served:

Countywide

REVENUE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
Future Financing	0	0	0	0	0	0	0	5,200	5,200
TOTAL REVENUES:	0	5,200	5,200						
EXPENDITURE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
Construction	0	0	0	0	0	0	0	5,200	5,200
TOTAL EXPENDITURES:	0	5,200	5,200						

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

CONSTRUCTION SUPERVISION

PROGRAM #: 6430061



DESCRIPTION: Provide supervision of on-going construction projects at the Seaport
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
Future Financing	0	9,000	9,450	9,923	10,419	10,940	11,487	12,061	73,280
General Construction Overhead	423	0	0	0	0	0	0	0	423
Seaport Bonds/Loans	20,479	0	0	0	0	0	0	0	20,479
Seaport Revenue Bonds 2013	15	0	0	0	0	0	0	0	15
TOTAL REVENUES:	20,917	9,000	9,450	9,923	10,419	10,940	11,487	12,061	94,197
EXPENDITURE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
Construction	20,502	9,000	9,450	9,923	10,419	10,940	11,487	12,061	93,782
Planning and Design	415	0	0	0	0	0	0	0	415
TOTAL EXPENDITURES:	20,917	9,000	9,450	9,923	10,419	10,940	11,487	12,061	94,197

CRUISE TERMINAL BERTH 10 - NEW

PROGRAM #: 2000001343



DESCRIPTION: Prepare Berth 10 for a new future terminal
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
Future Financing	0	0	51,282	5,967	31,867	31,867	31,867	15,933	168,783
General Construction Overhead	10	0	0	0	0	0	0	0	10
Seaport Bonds/Loans	779	100	0	0	0	0	0	0	879
TOTAL REVENUES:	789	100	51,282	5,967	31,867	31,867	31,867	15,933	169,672
EXPENDITURE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
Construction	37	100	51,282	5,967	31,867	31,867	31,867	15,933	168,920
Infrastructure Improvements	752	0	0	0	0	0	0	0	752
TOTAL EXPENDITURES:	789	100	51,282	5,967	31,867	31,867	31,867	15,933	169,672

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

CRUISE TERMINAL G - EXPANSION

PROGRAM #: 2000001291



DESCRIPTION: Design and construct a new cruise terminal to support expanding operations
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: N/A

REVENUE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
Future Financing	0	59,000	89,000	80,000	52,000	0	0	0	280,000
Seaport Bonds/Loans	18,538	0	0	0	0	0	0	0	18,538
TOTAL REVENUES:	18,538	59,000	89,000	80,000	52,000	0	0	0	298,538
EXPENDITURE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
Construction	15,450	59,000	89,000	80,000	52,000	0	0	0	295,450
Furniture Fixtures and Equipment	3,000	0	0	0	0	0	0	0	3,000
Planning and Design	88	0	0	0	0	0	0	0	88
TOTAL EXPENDITURES:	18,538	59,000	89,000	80,000	52,000	0	0	0	298,538

Estimated Annual Operating Impact will begin in FY 2023-24 in the amount of \$1,000,000 and includes 0 FTE(s)

CRUISE TERMINALS A AND AA - ROADWAYS FLYOVER

PROGRAM #: 2000000724



DESCRIPTION: Construct a new road to handle increased Port traffic for new terminals A and AA
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
FDOT Funds	3,368	532	0	0	0	0	0	0	3,900
Future Financing	0	2,026	0	0	0	0	0	0	2,026
General Construction Overhead	78	0	0	0	0	0	0	0	78
Seaport Bonds/Loans	31,994	0	0	0	0	0	0	0	31,994
TOTAL REVENUES:	35,440	2,558	0	0	0	0	0	0	37,998
EXPENDITURE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
Construction	29,797	2,558	0	0	0	0	0	0	32,355
Infrastructure Improvements	5,643	0	0	0	0	0	0	0	5,643
TOTAL EXPENDITURES:	35,440	2,558	0	0	0	0	0	0	37,998

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

CRUISE TERMINALS AA AND AAA - NEW

PROGRAM #: 200000570



DESCRIPTION: Design and construct new cruise terminals to support expanded operations of MSC Cruise Line
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
Future Financing	0	11,630	9,380	8,630	8,360	33,083	7,000	28,000	106,083
General Construction Overhead	3	0	0	0	0	0	0	0	3
Seaport Bonds/Loans	62,249	0	0	0	0	0	0	0	62,249
TOTAL REVENUES:	62,252	11,630	9,380	8,630	8,360	33,083	7,000	28,000	168,335
EXPENDITURE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
Construction	61,905	11,630	9,380	8,630	8,360	33,083	7,000	28,000	167,988
Infrastructure Improvements	347	0	0	0	0	0	0	0	347
TOTAL EXPENDITURES:	62,252	11,630	9,380	8,630	8,360	33,083	7,000	28,000	168,335

FEDERAL INSPECTION FACILITY

PROGRAM #: 641540



DESCRIPTION: Build new Federal Inspection facility for Immigration and Customs Enforcement Operations
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
Future Financing	0	0	0	0	0	13,000	26,000	0	39,000
Seaport Bonds/Loans	1,380	0	0	0	0	0	0	0	1,380
TOTAL REVENUES:	1,380	0	0	0	0	13,000	26,000	0	40,380
EXPENDITURE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
Construction	1,380	0	0	0	0	13,000	26,000	0	40,380
TOTAL EXPENDITURES:	1,380	0	0	0	0	13,000	26,000	0	40,380

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

GANTRY CRANES

PROGRAM #: 2000000131



DESCRIPTION: Purchase four additional post panamax gantry cranes for increased cargo traffic to bring the total number of cranes to 17

LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
FDOT Funds	15,938	0	0	0	0	0	0	0	15,938
Future Financing	0	10,000	31,391	44,200	4,727	1,182	0	0	91,500
Seaport Bonds/Loans	11,575	0	0	0	0	0	0	0	11,575
TOTAL REVENUES:	27,513	10,000	31,391	44,200	4,727	1,182	0	0	119,013
EXPENDITURE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
Major Machinery and Equipment	27,513	10,000	31,391	44,200	4,727	1,182	0	0	119,013
TOTAL EXPENDITURES:	27,513	10,000	31,391	44,200	4,727	1,182	0	0	119,013

INFRASTRUCTURE IMPROVEMENTS - CHANNEL MODIFICATIONS

PROGRAM #: 2000000028

DESCRIPTION: Improvements to Seaport channels as a result of the new terminal additions at the Port of Miami

LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
Future Financing	2,000	1,745	2,387	1,283	1,283	0	0	0	8,698
TOTAL REVENUES:	2,000	1,745	2,387	1,283	1,283	0	0	0	8,698
EXPENDITURE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
Construction	0	1,500	2,387	1,283	1,283	0	0	0	6,453
Planning and Design	2,000	245	0	0	0	0	0	0	2,245
TOTAL EXPENDITURES:	2,000	1,745	2,387	1,283	1,283	0	0	0	8,698

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INFRASTRUCTURE IMPROVEMENTS - CONTAINER YARD (SEABOARD)

PROGRAM #: 644520



DESCRIPTION: Provide drainage improvements and various other improvements in the container yard area
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
Future Financing	0	31,000	31,000	8,000	1,930	1,930	0	0	73,860
Seaport Bonds/Loans	9,991	0	0	0	0	0	0	0	9,991
US DOT	1,341	1,341	1,341	1,341	1,341	1,341	0	0	8,046
TOTAL REVENUES:	11,332	32,341	32,341	9,341	3,271	3,271	0	0	91,897
EXPENDITURE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
Construction	5,870	32,341	32,341	9,341	3,271	3,271	0	0	86,435
Major Machinery and Equipment	5,462	0	0	0	0	0	0	0	5,462
TOTAL EXPENDITURES:	11,332	32,341	32,341	9,341	3,271	3,271	0	0	91,897

INFRASTRUCTURE IMPROVEMENTS - CRUISE CAMPUS

PROGRAM #: 2000001290



DESCRIPTION: Infrastructure improvements including but not limited to road work and relocations for future buildings constructed by Royal Caribbean Cruise Line, Norwegian Cruise Line and Carnival Cruise Line
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
Future Financing	0	225,000	225,000	0	0	0	0	0	450,000
Seaport Bonds/Loans	1,816	0	0	0	0	0	0	0	1,816
TOTAL REVENUES:	1,816	225,000	225,000	0	0	0	0	0	451,816
EXPENDITURE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
Construction	1,816	225,000	225,000	0	0	0	0	0	451,816
TOTAL EXPENDITURES:	1,816	225,000	225,000	0	0	0	0	0	451,816

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INFRASTRUCTURE IMPROVEMENTS - NORTH BULKHEAD REHABILITATION

PROGRAM #: 644300



DESCRIPTION: Provide repairs and improvements to the north bulkhead terminal
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
Future Financing	0	10,000	1,000	24,000	0	0	0	409,183	444,183
General Construction Overhead	7	0	0	0	0	0	0	0	7
Seaport Bonds/Loans	14,852	0	0	0	0	0	0	0	14,852
TOTAL REVENUES:	14,859	10,000	1,000	24,000	0	0	0	409,183	459,042
EXPENDITURE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
Construction	6,521	10,000	1,000	24,000	0	0	0	409,183	450,704
Infrastructure Improvements	8,338	0	0	0	0	0	0	0	8,338
TOTAL EXPENDITURES:	14,859	10,000	1,000	24,000	0	0	0	409,183	459,042

INFRASTRUCTURE IMPROVEMENTS - PASSENGER BOARDING BRIDGES

PROGRAM #: 2000001344



DESCRIPTION: Purchase passenger boarding bridges for various terminals throughout the port
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
Future Financing	0	10	10	5,490	5,490	5,500	0	0	16,500
Seaport Bonds/Loans	4,805	0	0	0	0	0	0	0	4,805
Seaport Revenues	147	0	0	0	0	0	0	0	147
TOTAL REVENUES:	4,952	10	10	5,490	5,490	5,500	0	0	21,452
EXPENDITURE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
Major Machinery and Equipment	4,952	10	10	5,490	5,490	5,500	0	0	21,452
TOTAL EXPENDITURES:	4,952	10	10	5,490	5,490	5,500	0	0	21,452

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INFRASTRUCTURE IMPROVEMENTS - PORT WIDE

PROGRAM #: 645430



DESCRIPTION: Provide infrastructure improvements in various areas of the Port including drainage, wayfinding port beautification projects, dredging, etc.

LOCATION: Dante B. Fascell Port of Miami-Dade Port of Miami

District Located: 5
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
FDOT Funds	100	810	810	810	710	710	0	0	3,950
Florida Department of Environmental Protection	0	160	0	0	0	0	0	0	160
Future Financing	0	25,000	25,000	25,000	25,000	25,000	25,000	0	150,000
General Construction Overhead	1,763	0	0	0	0	0	0	0	1,763
Seaport Bonds/Loans	16,384	0	0	0	0	0	0	0	16,384
TOTAL REVENUES:	18,247	25,970	25,810	25,810	25,710	25,710	25,000	0	172,257
EXPENDITURE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
Construction	12,249	25,970	25,810	25,810	25,710	25,710	25,000	0	166,259
Infrastructure Improvements	5,998	0	0	0	0	0	0	0	5,998
TOTAL EXPENDITURES:	18,247	25,970	25,810	25,810	25,710	25,710	25,000	0	172,257

INFRASTRUCTURE IMPROVEMENTS - SOUTH FLORIDA CONTAINER TERMINAL

PROGRAM #: 647150



DESCRIPTION: Provide drainage improvements and various cargo yard projects in the South Florida Container Terminal, ERTG Phase 2

LOCATION: Dante B. Fascell Port of Miami-Dade Port of Miami

District Located: 5
District(s) Served: 13, Countywide

REVENUE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
FDOT Funds	4,585	4,585	4,585	4,585	0	0	0	0	18,340
Future Financing	0	8,125	18,744	15,204	1,471	2,942	0	0	46,486
General Construction Overhead	220	0	0	0	0	0	0	0	220
Seaport Bonds/Loans	40,180	0	0	0	0	0	0	0	40,180
US DOT	1,490	1,490	1,490	5,958	0	0	0	0	10,428
TOTAL REVENUES:	46,475	14,200	24,819	25,747	1,471	2,942	0	0	115,654
EXPENDITURE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
Construction	41,890	9,615	20,234	21,162	1,471	2,942	0	0	97,314
Major Machinery and Equipment	4,585	4,585	4,585	4,585	0	0	0	0	18,340
TOTAL EXPENDITURES:	46,475	14,200	24,819	25,747	1,471	2,942	0	0	115,654

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INFRASTRUCTURE IMPROVEMENTS - WATER AND SEWER UPGRADES

PROGRAM #: 647720



DESCRIPTION: Upgrade the Port's water and sewer system for new services
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
Future Financing	0	639	1,452	838	0	0	0	0	2,929
Seaport Bonds/Loans	2,424	0	0	0	0	0	0	0	2,424
TOTAL REVENUES:	2,424	639	1,452	838	0	0	0	0	5,353
EXPENDITURE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
Construction	2,421	639	1,452	838	0	0	0	0	5,350
Infrastructure Improvements	3	0	0	0	0	0	0	0	3
TOTAL EXPENDITURES:	2,424	639	1,452	838	0	0	0	0	5,353

INLAND PORT DEVELOPMENT

PROGRAM #: 200000572



DESCRIPTION: Continue Inland Port development of the container storage and transfer staging areas
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
Future Financing	0	0	0	0	111,779	42,021	185,000	0	338,800
Seaport Bonds/Loans	115	0	0	0	0	0	0	0	115
TOTAL REVENUES:	115	0	0	0	111,779	42,021	185,000	0	338,915
EXPENDITURE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
Construction	115	0	0	0	111,779	42,021	185,000	0	338,915
TOTAL EXPENDITURES:	115	0	0	0	111,779	42,021	185,000	0	338,915

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INSPECTION AND FUMIGATION FACILITIES

PROGRAM #: 2000001418



DESCRIPTION: Develop a fumigation and cold chain processing center
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
Future Financing	0	1,290	1,290	1,290	1,290	2,582	0	0	7,742
Seaport Bonds/Loans	1,490	0	0	0	0	0	0	0	1,490
Tenant Financing	0	2,217	2,217	2,217	2,217	4,432	0	0	13,300
US DOT	4,786	4,786	4,786	4,786	4,786	9,570	0	0	33,500
TOTAL REVENUES:	6,276	8,293	8,293	8,293	8,293	16,584	0	0	56,032
EXPENDITURE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
Construction	6,276	8,293	8,293	8,293	8,293	16,584	0	0	56,032
TOTAL EXPENDITURES:	6,276	8,293	8,293	8,293	8,293	16,584	0	0	56,032

NETZERO CARGO PROGRAM

PROGRAM #: 2000002955



DESCRIPTION: Construct additional rail capacity and increase cargo gate optimization to reduce traffic congestion at the Port and lower carbon emissions
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
Future Financing	0	2,675	2,675	2,675	2,675	5,300	0	0	16,000
US DOT	0	2,675	2,675	2,675	2,675	5,300	0	0	16,000
TOTAL REVENUES:	0	5,350	5,350	5,350	5,350	10,600	0	0	32,000
EXPENDITURE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
Construction	0	5,350	5,350	5,350	5,350	10,600	0	0	32,000
TOTAL EXPENDITURES:	0	5,350	5,350	5,350	5,350	10,600	0	0	32,000

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SHORE POWER

PROGRAM #: 2000001675



DESCRIPTION: Provide Shore Power to all cruise terminals which will allow ships to turn off their primary engines while docked resulting in reduced air emissions

LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
FDOT Funds	4,000	4,000	4,000	4,000	0	0	0	0	16,000
Future Financing	0	85,000	7,722	4,000	0	0	0	0	96,722
Seaport Bonds/Loans	59,197	0	0	0	0	0	0	0	59,197
US Department of Environmental Protection Agency	1,868	132	0	0	0	0	0	0	2,000
TOTAL REVENUES:	65,065	89,132	11,722	8,000	0	0	0	0	173,919
EXPENDITURE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
Construction	65,065	89,132	11,722	8,000	0	0	0	0	173,919
TOTAL EXPENDITURES:	65,065	89,132	11,722	8,000	0	0	0	0	173,919

UNFUNDED CAPITAL PROGRAMS

PROGRAM NAME

LOCATION

(dollars in thousands)
ESTIMATED PROGRAM COST

ADD ELECTRICAL CAPACITY INCLUDING TRANSMISSION LINES	Dante B. Fascell Port of Miami-Dade	200,000
EAST END DEVELOPMENT	Dante B. Fascell Port of Miami-Dade	225,000
HARBOR ENTRANCE AND SOUTH CHANNEL DREDGE EXPANSION	Dante B. Fascell Port of Miami-Dade	650,000
SHORE POWER CARGO	Dante B. Fascell Port of Miami-Dade	48,000
SOUTHSIDE CRUISE TERMINAL K	Dante B. Fascell Port of Miami-Dade	275,000
SOUTHWEST CORNER DEVELOPMENT	Dante B. Fascell Port of Miami-Dade	250,000
TRANSPORTATION MASTERPLAN IMPROVEMENTS	Dante B. Fascell Port of Miami-Dade	150,000
	UNFUNDED TOTAL	1,798,000